SOUTH AFRICA'S GLOBAL BUSINESS SERVICES (GBS) INDUSTRY

Value Proposition Brochure









SOUTH AFRICA'S GLOBAL BUSINESS SERVICES (GBS) INDUSTRY

Strong Resilience in the Face of COVID-19



The COVID-19 situation had an unprecedented impact on South Africa's GBS industry. It began with the confirmation of the first COVID-19 case, followed by the announcement of a nation-wide lockdown and its implementation after a 4-day notice period. However, South Africa's unique value proposition underpinned by strong government support, technological readiness, first world infrastructure and skilled talent, ensured strong in-built resilience in the system to minimise the impact of disruption and ensure business continuity.

Strong government support in policy alignment and granting 'essential services' status to the **GBS** sector:



- · Significant mobilisation effort to ensure unambiguous communication on protocols to enable remote and in-premise working
 - Harmonious collaboration with provincial governments and bodies such as BPESA, dtic and Public-Private Growth Initiative (PPGI) in extending real-time support throughout the crisis
 - Bestowed 'essential services' status upon GBS sector within a week of lockdown implementation
 - Instances of national and provincial governments (e.g. Western Cape government) extending support to home-deliver laptops
- Strong commitment from government to provide ongoing support to increase benefits and incentives for GBS sector

The government and enabling bodies took a strong decision in the beginning of the COVID-19 crisis, which not only helped in building a deep sense of confidence about business continuity among existing clients, but also helped

attract new business, especially from US-based clients.

- CEO, leading legal service provider



We have won 5-6 new business deals recently, with all our clients wanting to de-risk from typical offshore locations such as India, Philippines.

- Country Head, leading professional services firm



Proactive investment in enhancing digital Customer Experience (CX):



- Existing investments in digital transformation initiatives (e.g. shift from voice to chat/messaging, use of cloud systems)
- Significant government and private sector investment in creating digital academies and introducing learning and skill development programmes at the graduate level, focused on niche areas (e.g. analytics, cloud)

We were on a path of cloud migration over the last year, hence were well-prepared. We plan to invest ZAR 40-45 million in creating a Conversational Experience platform underpinned by chat, messaging, chatbots and AI wherein customers will be given an option to shift from voice-to-messaging, to provide a seamless anywhere, anytime and on any channel experience.

- Managing Director, leading BPO solutions provider



The quality of customer service delivery is superior in South Africa: the TCV is higher, customer experience is better and customer retention is more than what we have witnessed in other delivery locations.

- Country Head, leading professional services firm

Rapid adoption of remote operating models, supported by an agile culture:



- Most companies enabled 40-60% of their workforce to work remotely during COVID-19; with a number of companies reporting a ~5% increase in productivity
- Robust remote working infrastructure, augmented by relaxations in network infrastructure provisions and additional spectrum allocation facilitated the quick transition
- Strong government focus on reassigning digital dividend spectrum for mobile broadband, ensuring last mile connectivity and reducing interconnect charges



With more than 80% of the workforce working remotely. this model has been quite successful for us. We are now optimising our real-estate costs and planning towards a 50:50 operating model between in-premise and WFH.

- CEO, leading BPO solutions company



We rolled out a 300-seat contact center during lockdown: 50% home-based and 50% office-based. The onboarding and training of the workforce was done remotely, and the center has been operating very successfully.

- CEO, leading Contact Center Outsourcing specialist



Leading Global Delivery Location for CX, Niche Domain and Next-Generation Digital Services

South Africa is a fast-growing world-class global business services location, achieving consistent recognition, driven by availability of an accent-neutral and empathic large workforce with niche domain skills, government support with improved access and enhanced enabling infrastructure.

Superior digital Customer Experience (CX) and Employee Experience (EX)

- Shift towards tech-enabled value add to enhance CX. Evolving capabilities in omnichannel, Conversational AI, augmented and virtual reality-enabled platforms, customer analytics, chatbots and next-generation solutions
- · Unified engagement platforms to enable seamless digital EX (e.g. onboarding, request servicing, training)

Sophisticated and resilient infrastructure

- Well-planned and unambiguous implementation of the nation-wide lockdown during COVID-19; significant mobilisation efforts to ensure communication across the industry
- · Robust remote working infrastructure with government efforts to boost last mile connectivity
- Global contact center standards ISO 18295 is based on South African standards. Multiple companies are POPI and GDPR compliant and have achieved ISO certifications

Strong foundation in contact centers and niche areas

- Deep domain knowledge in financial services
- · Global delivery expansion from contact centers to non-traditional areas such as legal and healthcare, game development, mass communication & broadcasting and learning management

Skilled and young English-speaking workforce

- Fluent English-speaking talent with neutral accent and high empathy levels
- · Cultural affinity with the UK, Australia and increasingly, the US
- · Availability of large, young and trainable talent pool, with strong understanding of technology
- · Availability of talent across multiple cities; additional talent pool via Impact Sourcing

Sizeable regional and domestic market opportunity

- Gateway to the African continent
- · Large domestic market with increasing demand across telecom, BFSI and retail industries
- Growing demand for digital solutions such as mobile payment systems, big data and analytics

Significant cost savings

- 60-70% lower costs than the UK and Australia, 25-35% lower than leading CEE locations
- Incentives further reduce costs to bring them in the range of costs in the Philippines and India

South Africa has emerged as a dependable services delivery location

which transitioned quickly to a remote-working model, offered resiliency for companies to relocate operations from other sites and ensured high-quality of service delivery. This has positioned the country in a new light, resulting in increased traction from global companies looking to geographically diversify their service delivery portfolios.





THE GLOBAL SERVICES MARKET IN SOUTH AFRICA HAS GROWN AT A RAPID RATE OF 22% ANNUALLY OVER THE PAST FOUR YEARS

South Africa Offers World-class Delivery Locations Across 6 Cities:





South Africa on its ability to offer distinguished customer services, as well as, complex back-office and niche domain services.

Deep Domain Skills:











2,000+qualified actuaries

5,000+ legal graduates per year

11% Australia

12,800+master degree graduates per year

45,000+ social sciences graduates per year

86,000+ research and engineering ICT and

250,000 registered science graduates doctors, nurses, per year paramedics

45.000+ chartered accountants

United Kingdom Distinctive advantages in English talent: **Rest of Europe**

9% Others



Written

16.5 million English speakers with neutral accent

17.6 million youth population aged 18-35

410,000 English speakers added to workforce annually

Ranked 3rd amongst English service locations



Cultural affinity to sourcing markets: Australia, UK & US



Proficient CX-lifecycle expertise



Large pools of High levels of empathy

multilingual talent: Dutch, German, French, Italian and Spanish

Certified and Compliant Global Business Services Delivery:

THE WORLD BANK

Rated top four sectors in South Africa for attraction

GDPR compliant

WORLD ECONOMIC FORUM

Ranked 1st amongst pee delivery locations in 'Financial System'

Global Recognitions:

World renowned data protection laws aligned to UK and EU



Global pioneer and leader in International Customer Contact Centre Standard ISO 18295-1:2017

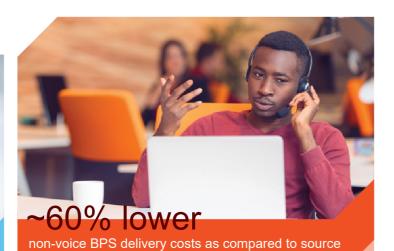
18% North America (US & Canada)

- · Companies are building a holistic, service-centric experience for customers, leveraging the high-quality voice skills and excellent written communication skills which are far better in South Africa as compared to peer locations.
- · Many companies are successfully demonstrating strong capabilities in omnichannel service delivery given significant increase in the use of technology, especially automation and chatbots, to enhance customer experience.

SOUTH AFRICA OFFERS SIGNIFICANT COST-TO-QUALITY BENEFITS FOR SERVICE DELIVERY AS COMPARED TO SOURCE GEOGRAPHIES

Significant Cost Arbitrage for Voice and Non-Voice Services:





destinations, such as UK, US, Australia and Europe.

Conducive Digital Business Environment:

Telkom

has rolled out more than 157.400 kms (97,803 miles)

of fibre in South Africa. Its network connects over 3 million premises

Liquid Telecom's African network spans over 70,000 kms (43,500 miles) across borders, and includes The East Africa Fibre Ring

> State-owned enterprise, Broadband Infraco, has around 15,000 kms (9,320 miles) of fibre in the ground

Dark Fibre Africa has around 13,000 kms (8,077 miles) of installed fibre

SEACOM spans around 4,000 kms (2,485 miles), and includes lines connecting major cities as well as metro fibre rings

South Africa's telecommunications infrastructure is one of the most advanced on the continent with a network that is 99.9% digital and includes the latest in fixed line, wireless and satellite communication. Going forward, a 9,000 kms undersea cable will link East London Industrial Development Zone (ELIDZ) to Mauritius and India, thus further growing the network.

Solid Capabilities to Support a Wide Spectrum of Global Business Services:

BANKING, FINANCIAL SERVICES AND INSURANCE

World-renowned financial services destination, with a sophisticated and tightly regulated banking and insurance sector

Availability of high-quality and digital-ready talent, including: 45,000+ CAs; 1,800+ CFAs; and 2,000+ actuaries

Ability to deliver complex insurance and banking processes such as life insurance, fund administration and asset management

HEALTHCARE

and domestic BPO delivery

250,000+ registered doctors, nurses, paramedics, students in healthcare

Ability to provide care management, insurance and a variety of medical advisory services

FINANCE AND ACCOUNTING

Distinctive healthcare industry expertise for international

GLOBAL IMPACT SOURCING

South Africa subscribes to Impact Sourcing, embracing the concept of inclusive hiring and building inclusive supply chains, with BPESA being a founding member of the Global Impact Sourcing Coalition (GISC). It further conducts multiple national Skills Development Programs focused on upskilling/reskilling to create distinct advantages in niche skills availability.

Incentives & Support:

GBS incentive program

South Africa's cost competitiveness, relative to the source markets and peer locations, has been further augmented by the Global Business Services (GBS) incentive programme (effective 1 January 2019, by the Department of Trade, Industry and Competition (dtic). The incentives ensure that any organisation locating service delivery centers in South Africa and facilitating job creation, extracts real value from its investment.



cash incentive



Real value cost competitiveness



Targeted youth employment



Non-complex Complex Highly complex



Incentive for new jobs created and sustained over five years



Reducing OPEX between 8 - 10%

Other incentive programs

- Employment tax incentives
- Special Economic Zone (SEZ) incentives
- · Global Business Services incentives

Digital-specific support initiatives

- · Work readiness and tech skills development programs
- Digital Innovation Precinct and academies

Skills development programs

- Government-funded work-based learning programs
- · Skills supply chain programs
- Impact Sourcing programs

InvestSA

 A dedicated division in the dtic which focusses on investment promotion, facilitation and after care with One Stop Service investment centers located in the main cities

* In addition to the above National-level incentives, Provincial-level incentives are also provided

TYPES OF ANALYTICS SOLUTIONS DELIVERED FROM SOUTH AFRICA

Text-to-speech analytics for quality assurance and tracking performance of agents

Prediction algorithms and social media analytics to determine customer behaviour

Knowledge Process Outsourcing (KPO)

Root cause analysis for contact center agents

Digital investment platforms that help customers choose right investment solutions

LEGAL SERVICES

Preferred destination for the provision of bespoke legal services with presence of multiple Forbes 2000 law firms

5,000+ legal graduates annually which supplement the pool of ~25,000 practicing lawyers

Delivery of services such as Integrated Legal Services, contract drafting & negotiation, patent support and legal writing

ICT AND DIGITAL

Fast-growing sector with highly advanced ITES, IT outsourcing and technical helpdesk expertise

86,000+ young and trainable ICT graduates supplement the talent pool annually

Niche domain services augmented by capabilities such as automation, AI, blockchain and analytics

HUMAN RESOURCES OUTSOURCING

Proficient and multi-faceted Human Resources Outsourcing ecosystem across recruitment, training and skills empowerment, with reputable digitallyenabled talent, servicing global businesses

PROCUREMENT OUTSOURCING

Established expertise in providing Procurement Outsourcing services with a sizable talent pool of Chief Procurement Managers (CPOs) and MCIPS professionals, with the ability to pivot to e-procurement.

CONTACT CENTERS

Mainstay of the GBS industry, Contact Centers account

for 73% of the headcount, with companies shifting towards omnichannel delivery and adoption of automation and chatbots, to enhance customer experience

4th top global Finance and Accounting destination with deep domain skills to support complex services such as analytical financial planning & accounting, actuarial services, budgeting & forecasting and management reporting

BPFSA

BPESA is a not-for-profit company that serves as the industry body and trade association for Global Business Services in South Africa serving the international and domestic markets. Its purpose is to market South Africa to the world as an attractive place to offshore their business processes, thereby stimulating local job creation, particularly for unemployed youth, and coordinating industry role players to provide a sustainable supply of suitably skilled people to enable the sector to remain competitive and to grow.

BPESA promotes domestic and foreign investment into the Global Business Services Sector including call / contact centers, shared service centers and the Digital / ICT sector in South Africa and works with its partners including national and provincial government as well as social partners and sector stakeholders to stimulate economic growth, new job creation and skills development.

InvestSA

InvestSA is a division of the South African Department of Trade, Industry and Competition (the **dtic**). The division supports investors exploring opportunities in South Africa by helping with information, facilitation and aftercare. Available "One Stop Shops" across the provinces provide practical assistance to streamline the process of setting up a business in the country across provinces.

OUR STRATEGIC ALLIANCES:

International:



























CONTACT DETAILS

www.bpesa.org.za | info@bpesa.org.za | Invest SA contact details: investsa@thedti.gov.za